# LEAN MAINTENANCE: A QUICK OVERVIEW

Transform your maintenance strategy with proven lean practices

### LEAN MAINTENANCE TOOLS

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**What it is:** A method for organizing work areas to minimize or eliminate waste.

**Example:** Obsolete inventory is removed from inventory and stockroom locations are clearly labeled, reducing time spent searching for parts.

### KAIZEN

**What it is:** A method of proactively working with employees at all levels to make incremental improvements to the maintenance process.

**Example:** The maintenance team holds regular check-in meetings to find ways to reduce downtime, like reorganizing the stockroom for faster access or standardizing procedures.

#### MISTAKE-PROOFING

**What it is:** The use of processes and controls to prevent human error or highlight mistakes when they occur.

**Example:** Technicians scan barcodes on stockroom storage shelves or bins, ensuring the right parts are being taken for repairs.

#### JUST-IN-TIME (JIT)

**What it is:** A method for minimizing the amount of inventory held in stock based on expected demand.

**Example:** Parts for preventive maintenance work are ordered shortly before they are needed instead of taking up space in the stockroom.

### KANBAN

**What it is:** A visual system used to track progress through a workflow.

#### 🔍 🛛 GEMBA

**What it is:** A method for improving maintenance processes through direct observation, speaking with employees, and interacting with equipment.

**Example:** The maintenance team uses a signboard, organized by status, to monitor inventory levels of critical parts and follow work order progress through each stage.

**Example:** A maintenance manager visit the production line to observe machine usage and adjusts the preventive maintenance schedule based on real-world conditions.

#### ANDON SYSTEM

**What it is:** A visual indicator that brings attention to problems with equipment.

**Example:** A machine uses a color-coded stack light to alert the maintenance team that the equipment is in need of service or that failure is imminent.

#### STANDARDIZED WORK

**What it is:** Documented procedures that specify best practices for completing tasks.

**Example:** The maintenance manager provides step-by-step instructions for each preventive maintenance task, ensuring tasks are done the same way no matter who performs them.

### LEAN MAINTENANCE SYSTEMS & STRATEGIES

#### COMPUTERIZED MAINTENANCE MANAGEMENT SYSTEM (CMMS)

**What it is:** Software that helps organizations better organize, manage, document, and track maintenance activities.

**Example:** A technician uses a computer or mobile device to access work orders, asset history, and part details from a centralized database.

### TOTAL PRODUCTIVE MAINTENANCE (TPM)

**What it is:** A team-based approach for maximizing equipment reliability.

**Example:** Machine operators perform daily inspections and perform simple preventive maintenance tasks.

#### ROOT CAUSE ANALYSIS (RCA)

**What it is:** A systematic process for investigating why a specific failure occurred and developing ways to respond to and resolve it.

**Example:** After a failure, the maintenance team identifies the problem and updates procedures to reduce the likelihood of recurrence.

### နိုက္ခ်ို RELIABILITY-CENTERED MAINTENANCE (RCM)

**What it is:** A method of identifying critical equipment, identifying failure modes, and selecting the most appropriate maintenance tasks to manage the risk of failure.

**Example:** More emphasis is put on proactive maintenance for critical equipment, while less important ones are allowed to run to failure.

#### PREDICTIVE MAINTENANCE (PDM)

**What it is:** A maintenance strategy that uses condition data, historical performance data, and analytics to forecast when failure will occur.

**Example:** Vibration sensors alert the maintenance team to a failing bearing before it breaks down.

### **PERFORMANCE METRICS**

#### **KEY PERFORMANCE INDICATORS (KPIS)**

**What it is:** A set of metrics used to measure performance, track progress towards goals, and guide maintenance decisions.

**Example:** The maintenance team regularly compares their performance to internal targets and industry benchmarks.

#### OVERALL EQUIPMENT EFFECTIVENESS (OEE)

**What it is:** A metric that measures equipment's ideal performance to actual performance.

**Example:** An organization tracks Overall Equipment Effectiveness to determine whether maintenance process changes are needed to improve performance.

#### ાંગ્રું MEAN TIME TO REPAIR (MTTR)

**What it is:** A metric that measures the average amount of time required to repair a piece of equipment.

**Example:** An organization tracks Mean Time to Repair to identify bottlenecks in the repair process and improve turnaround time.

## MEAN TIME BETWEEN FAILURE (MTBF)

**What it is:** A metric that measures equipment reliability – how long, on average, the equipment performs its intended function before a failure occurs.

**Example:** An organization tracks Mean Time between Failure to estimate when maintenance is likely needed and to schedule preventive maintenance work.





